



The right support, at the right time

Management of Allegations Against Staff Policy

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This policy sets out the procedures and responsibilities for managing any allegations made against staff at the Leading Futures Alternative Provision.

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1. Introduction - Allegations Against Staff or Volunteers

All allegations of abuse of children by those who work with children (whether in a paid or unpaid capacity) must be taken seriously.

2. Thresholds for implementation of this procedure

These procedures should be applied when there is an allegation or concern that any person who works with children has:

- behaved in a way that has harmed a child, or may have harmed a child
- possibly committed a criminal offence against or related to a child
- behaved towards a child or children in a way that indicates they may pose a risk of harm to children.

These behaviours should be considered within the context of the definitions of abuse and neglect and should include concerns relating to inappropriate relationships between members of staff and children or young people, for example:

- having a sexual relationship with a child under 18 if in a position of trust in respect of that child, even if consensual
- 'Grooming', i.e. meeting a child under 16 with intent to commit a relevant offence
- other 'grooming' behaviour giving rise to concerns of a broader child protection nature (for example, inappropriate text/ e-mail messages or images, gifts, socialising etc)
- possession of indecent photographs/pseudo-photographs of children

All references in this document to 'members of staff' should be interpreted as meaning all paid or unpaid staff and volunteers, including foster carers and approved adopters. This also applies to any person who manages, or facilitates access to, an establishment where children are present.

3. Roles and Responsibilities

Local Safeguarding Children's Board (LSCB) Member Organisations

Each LSCB member organisation should identify a named senior officer with overall responsibility for:

- ensuring that their organisation deals with allegations in accordance with these procedures
- resolving any inter-agency issues
- liaising with the relevant LSCB on the subject

Local Authorities

In addition to their responsibilities as a LSCB member, local authorities should assign a 'Designated Officer' (often referred to as 'Designated Officer (LADO)') to:

- be involved in the management and oversight of individual cases
- provide advice and guidance to employers and voluntary organisations
- liaise with the police and other agencies
- monitor the progress of cases to ensure that they are dealt with as quickly as possible consistent with a thorough and fair process

Find details of [how to contact the Designated Officer \(LADO\) in your area](#).

Organisations employing staff, or managing volunteers, who work with children

Employers should appoint:

- a designated senior leader to whom allegations or concerns should be reported.
- a deputy to whom reports should be made in the absence of the designated senior leader or where that person is the subject of the allegation or concern.

The designated senior leader at Leading Futures is Emma Rennie-Gibbons.

The Police

The police detective inspector on each child abuse investigation team will:

- have strategic oversight of the local police arrangements for managing allegations against staff and volunteers
- liaise with the LSCB on the issue
- ensure compliance with these procedures

The police should designate a detective sergeant/s to:

- liaise with the local authority Designated Officer (LADO)
- take part in strategy meetings/discussions
- review the progress of cases in which there is a police investigation
- share information as appropriate on completion of an investigation or related prosecution

Provisions and Educational Establishments

If staff members have concerns about another staff member, this should be referred to the Director of Service. Where there are concerns about the Director of Service, this should be referred to the Director of SEND.

Staff may consider discussing any concerns with the provision's designated safeguarding lead and make any referral via them.

Detailed guidance on managing allegations about provision staff can be found in *Keeping children safe in education: Statutory guidance for provisions and colleges (September 2024)*.

Procedures in Specific Organisations

It is recognised that many organisations will have their own procedures in place, some of which may need to take into account particular regulations and guidance (for example, provisions and registered childcare providers). Where organisations have specific procedures, they should be compatible with these procedures and should provide the contact details for:

- the designated senior leader to whom all allegations should be reported
- the person to whom all allegations should be reported in the absence of the designated senior leader or where that person is the subject of the allegation
- the relevant Designated Officer (LADO) for the area

4. Underlying Principles

When dealing with allegations against staff or volunteers the following principles should be applied:

Confidentiality

Every effort should be made to maintain confidentiality and guard against publicity while an allegation is being investigated. Apart from keeping the child, parent/ carers and accused person (where this would not place the child at further risk) up to date with the progress of the case, information should be restricted to those who have a need to know to protect children, facilitate enquiries, and manage related disciplinary processes.

The police should not provide identifying information to the press or media, unless and until a person is charged, except in exceptional circumstances (for example, an appeal to trace a suspect). Any exceptional circumstances should be documented and partner agencies consulted beforehand.

Specific Requirements in Relation to Teachers

Section 13 of the Education Act 2011 places restrictions on the publication of any information that would identify a teacher who is the subject of an allegation of misconduct that would constitute a criminal offence where the alleged victim of the offence is a registered learner at the provision.

Such restrictions remain in place unless or until the teacher is charged with a criminal offence, though the Magistrates' Court may dispense with these restrictions if it is satisfied that it is in the interests of justice to do so, having regard to the welfare of:

- a. The person who is the subject of the allegation, and
- b. The victim of the offence to which the allegation relates

There is a right of appeal to the Crown Court.

This restriction will apply to allegations made against any teacher who works at a provision, including supply and peripatetic teachers. 'provision' includes academies, free provisions, independent provisions and all types of maintained provisions.

There is an offence of publishing any information in breach of these restrictions. Publication includes any communication, in whatever form, which is addressed to the public at large or any section of the public.

Support

The employer, together with local authority children's social care and/ or police (where they are involved), should consider the impact on the child concerned and provide support as appropriate. Liaison between the agencies should take place in order to ensure that the child's needs are addressed. As soon as possible after an allegation has been received, the accused member of staff should be advised to contact their union or professional association. Appropriate support can be provided via Leading Futures occupational health or employee welfare arrangements.

Suspension

Suspension should not be automatic. It should, however, be considered in any case where:

- there is cause to suspect a child has suffered, or is likely to suffer significant harm
- the allegation warrants investigation by the police

- the allegation is so serious that it might be grounds for dismissal

The possible risk of harm to children should be evaluated and managed in respect of the child involved and any other children in the accused member of staff's home, work or community life.

If a strategy meeting/ discussion is to be held, or if local authority children's social care or the police are to make enquiries, the Designated Officer (LADO) should canvass their views on suspension and inform the employer. Only the employer, however, has the power to suspend an accused employee and they cannot be required to do so by a local authority or police.

If a suspended person is to return to work, the employer should consider what help and support might be appropriate (for example, a phased return to work and/ or provision of a mentor), and also how best to manage the member of staff's contact with the child concerned, if still in the workplace.

Resignations and 'compromise agreements'

Every effort should be made to reach a conclusion in all cases even if:

- the individual refuses to co-operate, having been given a full opportunity to answer the allegation and make representations
- it is not possible to apply disciplinary sanctions (for example, if a person's period of notice expires before the process is complete)

'Compromise agreements' must not be used:

- if a member of staff agrees to resign provided that disciplinary action is not taken and that a future reference is agreed
- if a settlement/compromise agreement which prevents the employer from making a DBS referral when the criteria are met is likely to be considered a criminal offence (for failure to comply with the duty to refer)

Organised and Historical Abuse

Investigators should be alert to signs of organised or widespread abuse and/or the involvement of other perpetrators or institutions. They should consider whether the matter should be dealt with in accordance with complex abuse procedures which, if applicable, will take priority. See Organised and Complex Abuse.

Historical allegations should be dealt with in the same way as contemporary concerns. It will be important to ascertain if the accused is currently working with children and to consider whether their current employer should be informed.

Whistle-blowing

All staff should feel confident to voice concerns about the attitude or actions of colleagues. It is the responsibility of each agency to advise their staff to access its internal whistle blowing policy. This should form part of staff members' induction process.

If a member of staff believes that a reported allegation or concern is not being dealt with appropriately by their organisation, they should report the matter to the Designated Officer (LADO) for their area. For further information, see Raising concerns at work: whistle-blowing guidance for workers and employers in health and social care.

A Whistle-blowing Helpline is available for employees and organisations working in NHS and social care. It offers free, confidential advice to staff that witness wrongdoing and are unsure whether or how to raise their concern, as well as advice on how to respond to whistle-blowing concerns that have been raised.

The helpline number is 08000 724 725 and it is open Monday to Friday from 8am to 6pm or email enquiries@wbhelpline.org.uk.

Timescales

Cases should be dealt with fairly and thoroughly but also as quickly as is practical, avoiding all unnecessary delays.

5. Responding to an Allegation or Concern

An allegation against a member of staff may arise from a number of sources (for example, a report from a child, a concern raised by another adult in the organisation, or a complaint by a parent/ carer). It may also arise in the context of the member of staff and their life outside work.

Initial action by the person receiving or identifying an allegation or concern

The person to whom an allegation or concern is first reported should treat the matter seriously and keep an open mind. They should:

- make a written record of the information (where possible in the child/adult's own words), including the time, date and place of incident/s, persons present and what was said
- sign and date the written record
- immediately discuss the issue with the designated senior leader in their organisation. Where the designated senior leader is absent, or is the subject of the allegation, they should approach the deputy or other appropriate senior leader.

It is essential that this person to whom an allegation or concern is first reported does **NOT** investigate or ask leading questions, make assumptions or offer alternative explanations, or promise confidentiality. (Although it is acceptable to provide assurance that the information will only be shared on a 'need to know' basis.)

Initial action by the employing organisation's designated senior leader

When informed of a concern or allegation that appears to meet the thresholds outlined in this procedure (see above), the designated senior leader in the employing organisation should:

- obtain written details of the concern/allegation, signed and dated by the person receiving the allegation (not the child/adult making the allegation);
- approve and date the written details
- record any information about times, dates and location of incident/s and names of any potential witnesses;
- record discussions about the child and/or member of staff, any decisions made, and the reasons for those decisions.

They should **NOT** investigate the matter or interview the member of staff, child concerned or potential witnesses. Instead, they must inform the relevant Designated Officer (LADO) for their area **within one working day**. Referrals should not be delayed in order to gather information and a failure to report an allegation or concern in accordance with procedures is a potential disciplinary matter. If an allegation requires immediate attention, but is received outside normal office hours, the designated senior leader should consult the local authority children's social care emergency duty team or local police and inform the Designated Officer (LADO) as soon as possible.

If a police officer receives an allegation, they should, without delay, report it to the designated detective sergeant on the child abuse investigation team (CAIT). The detective sergeant should then immediately inform the Designated Officer (LADO).

Similarly an allegation made to local authority children's social care should be immediately reported to the Designated Officer (LADO).

Initial consideration by the designated senior leader and the Designated Officer (LADO)

There are up to three strands in the consideration of an allegation:

- A police investigation of a possible criminal offence.
- Social care enquiries and/or assessment about whether a child is in need of protection or services.
- Consideration by an employer of disciplinary action.

The Designated Officer (LADO) and the designated senior leader should consider what action should be taken.

If there is cause to suspect that a child is suffering, or is likely to suffer, significant harm, the Designated Officer (LADO) and the designated senior leader should consider immediate safeguarding action and should make a referral to local authority children's social care so that they can initiate a section 47 enquiry and convene a strategy meeting/ discussion. (The Designated Officer (LADO) is likely to be involved in the section 47 enquiry. If this is not the case, the progress and outcome of any section 47 enquiry should be communicated to the Designated Officer (LADO) whilst there is an on-going allegations process.)

The Designated Officer (LADO) and the designated senior leader should then consider whether further details are needed in order to establish whether the allegation is false or unfounded. Care should be taken to ensure that the child is not confused as to dates, times, locations or identity of the member of staff.

Where required, the Designated Officer (LADO) will convene a multi-agency **evaluation meeting/ discussion** to consider, oversee and review any investigatory processes in relation to allegations. (In some parts of the wider West Midlands these evaluation meetings/ discussions are simply referred to as strategy meetings/ discussions). The Designated Officer (LADO) will usually chair these meetings.

The evaluation meeting/ discussion may, where appropriate, be linked to a section 47 strategy meeting/ discussion. In these cases, a manager from local authority children's social care will usually chair the meeting.

Contacting The Police

The police must be consulted about any case in which a criminal offence may have been committed. If the threshold for significant harm is not reached, but a police investigation might be needed, the Designated Officer (LADO) should immediately inform the police and convene an evaluation meeting/ discussion, to include the police, employer and other agencies involved with the child.

Informing the Parent/ Carer(s) and Child

The Designated Officer (LADO) will advise the employer whether or not informing the parent/ carers of the child involved will impede the disciplinary or investigative processes. If it is agreed that the information can be fully or partially shared, the employer should inform the parent/ carer(s). In some circumstances, however, the parent/ carer(s) may need to be told straight away (for example, if a child is injured and requires medical treatment).

The processes involved should be explained to the parent/ carer(s), and the child if sufficiently mature, and they should be kept informed about the progress of the case and of the outcome where there is no criminal prosecution. This will include the outcome of any disciplinary process, but not the deliberations of, or the information used in, a hearing.

Informing the Accused Person

The employer should seek advice from the Designated Officer (LADO), the police and/or local authority children's social care about how much information should be disclosed to the accused person.

Subject to restrictions on the information that can be shared, the employer should, as soon as possible, inform the accused person about the nature of the allegation, how enquiries will be conducted and the possible outcome (for example, disciplinary action, dismissal or referral to the DBS or regulatory body). The accused member of staff should:

- be treated fairly and honestly and helped to understand the concerns expressed and processes involved
- be kept informed of the progress and outcome of any investigation and the implications for any disciplinary or related process
- if suspended, be kept up to date about events in the workplace

Informing Ofsted

Ofsted should be informed of any allegation or concern made against a member of staff in any day care establishment for children under 8 or against a registered child minder. They should also be invited to take part in any evaluation meeting/ discussion.

Ofsted should also be informed of all allegations made against a foster carer, prospective adopter, or member of staff in a residential child care facility.

Position of Trust or Evaluation Meeting/ Discussion

A Position of Trust (PoT) or evaluation meeting/ discussion should take place **within one working day** of the employer becoming aware of the allegation.

Professional Representation

The PoT or evaluation meeting/ discussion should involve all individuals who hold information relevant to the investigation of the allegation. This may include:

- The relevant Designated Officer (LADO)
- Social care manager (to chair if linked with a section 47 strategy meeting)
- Relevant social worker and their manager
- Detective sergeant
- The Designated Health Professional from the relevant CCG (this is essential if an allegation concerns a health agency worker/professional)
- Designated senior leader for the employer concerned
- Human resources representative
- Legal adviser where appropriate
- Senior representative of the employment agency or voluntary organisation if applicable
- Manager from the fostering service provider when an allegation is made against a foster carer
- Supervising social worker when an allegation is made against a foster care
- Those responsible for regulation and inspection where applicable (for example, CQC, GMC or Ofsted)

- Where a child is placed or resident in the area of another authority, representative(s) of relevant agencies in that area
- Complaints officer if the concern has arisen from a complaint

Purpose of the PoT or Evaluation Meeting/ Discussion

The PoT or evaluation or strategy meeting/ discussion should be used to:

- Share all relevant information about the person who is the subject of the allegation and about the alleged child victim (including any previous allegations or concerns)
- Plan the investigation/ enquiries and set timescales for tasks to be undertaken;
- Agree how progress will be monitored by the Designated Officer (LADO)
- Consider whether any other children are affected by the allegations (for example, any children of the accused, or other children in the organisational setting)
- Consider the support needs of any children affected and any action that needs to be taken to provide immediate protection or safeguard any children during the investigation
- Determine any action that needs to be taken in respect of any other children identified including the need for a section 47 enquiry
- Decide how regular information and support will be provided to the child and family and by whom
- Ensure that the person who is the subject of the allegation is kept informed and supported
- Plan all interviews and agree who should undertake them so that there is no confusion between a criminal investigation, section 47 enquiries and disciplinary processes
- Consider whether circumstances require the accused to be suspended from contact with children in order to inform the employer's decision about this issue (including whether a foster carer's approval should be suspended and the implications for other children in the placement). This may change as the investigation progresses and should be reviewed regularly
- Address any issues that are likely to arise (for example, media interest, resource implications). A follow up meeting/ discussion should be held to ensure that all tasks have been completed, including any referrals to the DBS if required. Where appropriate this follow up meeting will agree an action plan for future practice based on lessons learnt.

Allegations against staff in their personal lives

If an allegation or concern arises about the behaviour of a member of staff outside of their work, and this may present a risk of harm to children for whom the member of staff is responsible, the general principles outlined in these procedures will still apply.

The evaluation or strategy meeting/discussion should decide whether the concern justifies:

- approaching the member of staff's employer for further information, in order to assess the level of risk of harm, and/ or
- inviting the employer to a further evaluation or strategy meeting/ discussion about dealing with the possible risk of harm.

If the member of staff lives in a different authority area to that which covers their workplace, liaison should take place between the relevant agencies in both areas and a joint evaluation or strategy meeting/ discussion convened.

In some cases, an allegation of abuse against someone closely associated with a member of staff (for example, partner, member of the family or other household member) may present a risk of harm to children for whom the member of staff is responsible. In these circumstances, an evaluation or strategy meeting/ discussion should be convened to consider:

- the ability and/ or willingness of the member of staff to adequately protect any children
- whether measures need to be put in place to ensure their protection
- whether the role of the member of staff is compromised

6. Record Keeping and Monitoring Progress

Record Keeping

Employers should keep a clear and comprehensive summary of the case record on a person's confidential personnel file and give a copy to the individual. The record should include details of how the allegation was followed up and resolved, the decisions reached, and the action taken. It should be kept at least until the person reaches normal retirement age or for ten years if longer.

The purpose of the record is to enable accurate information to be given in response to any future request for a reference if the person has moved on. It will provide clarification where a future DBS request reveals non convicted information, and will help to prevent unnecessary reinvestigation if an allegation re-surfaces after a period of time. In this sense it may serve as a protector to the individual themselves, as well as in cases where substantiated allegations need to be known in order to safeguard future children.

Details of allegations that are found to be malicious should be removed from personnel records. For more information on the procedures for staff in provisions and educational establishments, see *Keeping children safe in education*.

Monitoring Progress

The Designated Officer (LADO) should monitor and record the progress of each case, either fortnightly or monthly depending on its complexity. This could be through additional evaluation or strategy meetings/ discussions or direct liaison with the police, local authority children's social care, or the employer, as appropriate. Where the target timescales cannot be met, the Designated Officer (LADO) should record the reasons.

The Designated Officer (LADO) should keep comprehensive records in order to ensure that each case is being dealt with efficiently and that there are no undue delays. The records will also assist the LSCBs to monitor and evaluate the effectiveness of the procedures for managing allegations and provide statistical information to the central government as required.

If a police investigation is to be conducted, the police should set a date for reviewing its progress and consulting the Crown Prosecution Service about continuing or closing the investigation or charging the individual. Wherever possible, this should be no later than four weeks after the evaluation or strategy meetings/ discussions. Dates for further reviews should also be agreed, either fortnightly or monthly depending on the complexity of the investigation.

7. Outcome of Allegation Investigations

The evaluation or strategy meeting/ discussion should take into account the following definitions when determining the outcome of allegation investigations:

1. **Substantiated:** there is sufficient identifiable evidence to prove the allegation
2. **False:** there is sufficient evidence to disprove the allegation
3. **Malicious:** there is sufficient evidence to disprove the allegation and there has been a deliberate act to deceive
4. **Unsubstantiated:** this is not the same as a false allegation. It means that there is insufficient evidence to either prove or disprove the allegation: the term therefore does not imply guilt or innocence

Unsubstantiated, False or Malicious Allegations

Where it is concluded that there is insufficient evidence to substantiate an allegation, the chair of the evaluation or strategy meeting/ discussion should prepare a separate report of the enquiry and forward this to the designated senior leader of the employer to enable them to consider what further action, if any, should be taken.

False allegations are rare and may be a strong indicator of abuse elsewhere which requires further exploration. If an allegation is demonstrably false, the employer, in consultation with the Designated Officer (LADO), should refer the matter to local authority children's social care to determine whether the child is in need of services, or might have been abused by someone else.

If it is established that an allegation has been deliberately invented, the police should be asked to consider what action may be appropriate.

Substantiated allegations and referral to the DBS

If an allegation is substantiated the Designated Officer (LADO) should discuss with the employer whether a referral should be made to the Disclosure and Barring Service (DBS). The employer should make this referral but the Designated Officer (LADO) has overall responsibility to ensure the referral is made in a timely manner.

The Disclosure and Barring Service (DBS) was established under the Protection of Freedoms Act 2012 and merges the functions previously carried out by the Criminal Records Bureau (CRB) and Independent Safeguarding Authority (ISA).

The following groups have a **legal duty to refer** information to the DBS:

- Regulated activity suppliers (employers and volunteer managers).
- Personnel suppliers.
- Groups with a 'power to refer'. This includes:
 - o Local authorities (safeguarding role)
 - o Health and Social Care trusts
 - o Education and Library Boards
 - o Keepers of registers (for example, General Medical Council, Nursing and Midwifery Council)
 - o Supervisory authorities (for example, Care Quality Commission, Ofsted)

If the person being referred to the DBS is a teacher in England they should also be referred to the National College for Teaching and Leadership which is part of the Department for Education.

Disciplinary Process

The Designated Officer (LADO) and the designated senior leader should discuss whether disciplinary action is appropriate in all cases where:

- It is clear at the outset, or decided by an evaluation or strategy meeting/ discussion, that a police investigation or section 47 enquiry is not necessary, or
- The employer or Designated Officer (LADO) is informed by the police or the Crown Prosecution Service that a criminal investigation and any subsequent trial is complete, or that an investigation is to be closed without charge, or a prosecution discontinued

The discussion should consider any potential misconduct or gross misconduct on the part of the member of staff, and take into account:

- information provided by the police and/ or local authority children's social care
- the result of any investigation or trial
- the different standard of proof in disciplinary and criminal proceedings

If disciplinary action is taken it should follow the disciplinary procedure of the employing organisation.

Sharing Information for Disciplinary Purposes

Wherever possible, police and children's social care should, during the course of their investigations and enquiries, obtain the consent of the person who is the subject of the investigation to provide the employer and/ or regulatory body with statements and evidence for disciplinary purposes. The employer should be notified if consent is not given so they can prepare to obtain this information at the end of the criminal process.

If the police or Crown Prosecution Service decide not to charge, or decide to administer a caution, or the person is acquitted, the police should pass all relevant information to the employer without delay. If the person is convicted, the police should inform the employer and the LADO straight away so that appropriate action can be taken.

Learning Lessons

At the conclusion of the process, the employer and the Designated Officer (LADO) should review the circumstances of the case to determine whether there are any improvements to be made to the organisation's procedures or practices.